WHAT IS MY COMPANY WORTH? A BACK-OF-THE NAPKIN ANALYSIS

By Jacobie Olin

e are currently in an interesting time in the vacation rental industry for M&A transactions. From VC-backed companies to private equity (PE) firms, hotels, OTAs, and traditional short-term rental companies, there is no shortage of buyers.

We get asked this question at least once a week: "How much can I get for my company?"

The short answer is, "Well, it depends." Let's start with the easy part—your financials.



OBJECTIVE PART (IT ISN'T COMPLETELY OBJECTIVE, BUT IT'S CLOSE.)

- Figure out your trailing twelve-month (TTM) earnings before interest taxes and depreciation/amortization (EBITDA).
- Adjust by taking out all expenses associated with owners of the company (payroll, benefits, perks, one-time outlier fees, etc.). These can be subjective and are often negotiated.
- if you do not already have a GM in place, add back in a "market rate" expense for replacing the owners/management team, upcoming minimum wage hikes, rent expense (if not charging market rent), etc. Once again, these expenses can be subjective and may be negotiated.

This should give you an adjusted EBITDA (AE) for your company. Now that you have come this far, what's next?

THE SUBJECTIVE PART (THE "FUN" PART)

Put a multiple on this AE number. The current range of multiples is somewhere between 3.5 and 5.5 times AE, with some acquisitions falling lower or higher than this range. Currently, however, most deals are closing within this range.

Why are some companies valued at 3.5x and others at 5.5x? Consider these questions:

Q: Are you located in a "hot" market or not?

- → Does your market have long peak seasons?
- Is the management fee in your market higher than that in other markets?

Q: How is your company's TTM EBITDA compared to its trailing 36-month EBITDA?

Are you growing or regressing? This can be defined as revenue, EBITDA, or inventory.

Q: What is the length of time the majority of your homeowners have been on your program?

• What is your inventory's yearly churn (attrition) rate?

Q: What is your advance bookings report, as of today, compared to the "as of today" from one year ago?

Are you getting more advance reservations?

Q: Do any assets come with the deal?

→ Office, vehicles, etc.

Q: Is there already a GM in place, and how much are the owners involved in the day-to-day operations?

⊙ Is the owner of the company also involved in homeowner relations? Note: This will hurt your valuation if trying to sell.

Q: How much of the EBITDA is from a real estate brokerage operation?

Q: What does the company culture/staff look like?

→ Do the buyer and seller have similar company cultures and philosophies?

Q: What terms of the deal are you willing to accept? This can change your valuation wildly. Buyers are often willing to offer higher multiples for more agreeable purchase terms.

• Are you willing to accept a large amount of seller financing?

• Are you willing to stay with the company for x number of months/years?

⊕ Is your entire staff staying on with the new company?

Each buyer has his or her own subjective reasoning that affects the multiple, and there are many more questions in addition to those above. Each buyer treats each factor differently as well. Every deal is different!

If you use this cheat sheet to determine your AE and are realistic in your multiple for your company, then you can figure out a range of what your company is actually worth. As I have stated several times, every deal is different, depending on the buyer's and seller's priorities in the plethora of factors and issues.

At C2G Advisors, we are M&A consultants with more than 35 years in the short-term rental industry. We predominantly advise buyers by helping them expand through acquisition; however, whether you are a buyer or a seller, we would love to work alongside you to help you get the best deal at the right time.